Thames River Heritage Park Plan

A report prepared by the **Yale Urban Design Workshop**School of Architecture, Yale University
New Haven, Connecticut

FEBRUARY 27, 2015

APPENDIX

- **01 Letters of Support**
- **02 Water Taxi Demonstration Project Report**

Thames River Heritage Park Plan

01 Letters of Support



AVERY MEMORIAL ASSOCIATION

P. O. Box 724 Groton, CT 06340-7245

August 25, 2014

Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

We support the Thames River Heritage Park, using a "water taxi" to shuttle visitors from New London to Groton and back.

We need to bring more visitors to the City of Groton. We have conducted surveys and many people don't even know where the Ebenezer Avery House Museum (which is operated by the Avery Memorial Association) is located.

Having this connection from New London to Groton (and especially signage) will help visitors become more aware of what the City of Groton has to offer visitors.

When a water taxi docks at Thames Street, visitors will be able to see Fort Street very close by and, we hope, it will bring more visitors to the Ebenezer Avery House Museum on Fort Street. Currently, many of our visitors only find us by accident, because the Museum is located at the bottom of the hill on Fort Griswold State Park property. Most people think it is only a red residential house because it blends in with other houses on Fort Street. We want to be a destination and not a hidden gem found by accident!

We look forward to hearing the progress of this project. Please let us know if we can be of any help.

Sincerely,

Stephanie Lantiere

Stephanie Lantiere President Avery Memorial Association which operates the Ebenezer Avery House Museum



BILL MEMORIAL LIBRARY

240 Monument Street

Groton CT 06340

860.445.0392

Fax 860.449.8971

www.billmemorial.org

April 25, 2014

Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

This letter is to inform you that the Board of Trustees of the Bill Memorial Library voted to support the Thames River Heritage Park proposal presented at our April Board meeting.

As we understand it, the park would create a heritage based educational and recreational attraction, linking existing and planned cultural resources in New London and Groton and using water shuttles to connect both sides of the river. The state has already made a considerable investment in the park in terms of passing enabling legislation, the allocation of funds, and installation of infrastructure. We would like to see the park project move forward.

The Bill Memorial Library stands to benefit from the creation of a destination that will attract both residents and tourists to our area. As a community and regional educational resource, we are particularly interested in proposals that promote educational programs. We also see the potential benefit in joining forces with area nonprofits to take advantage of joint marketing, programming, grant fundraising and other opportunities that create efficiencies.

Thank you for informing us about this important project. Please keep us advised of progress.

Dennis Popp, President

Board of Trustees

Sincerely,



Ms. Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

June 4, 2014

Re: Thames River Heritage Park

Dear Ms. Keeler,

The Groton Business Association (GBA) is pleased to send this letter of endorsement of the proposed Thames River Heritage Park.

As the GBA's mission is to enrich the overall economic vitality of Groton, we believe the Thames River Heritage Park will serve to aggregate the current and planned major attractions along the Thames River to form a more compelling center for tourism. Clearly, by integrating the various cultural and heritage locations and positioning the area as a destination to explore, shop and dine, we can attract a significant number of outside visitors travelling within and from out of state. The influx of new visitors adds to the strong and growing tourism base in Connecticut. Last year the CT Tourism Advisory Council reported that \$11.5 billion in Connecticut economy activity was derived from travel and tourism activities and that 6.5% of total state jobs are tourism based.

Although the final completed form of the Thames River Heritage Park is still being developed, after careful analysis, we feel that the concept has economic potential and believe that it should be pursued to the next phases.

Groton has a proud heritage of commerce and history especially along the Thames Street area. It has several American historical sites and scenic parks not fully realized by outside tourists. We feel that the connective nature of the Thames River Heritage Park will allow these assets to synergize with other nearby tourist assets for the good of the *entire region*.

Groton is already in the process of placing a positive cornerstone for an economic revitalization. It comes in the way of a \$6.4 million reconstruction of Thames Street. Our belief is this will help spur building improvements and shoreline upgrades by current private owners. This will be an excellent precursor to the Thames River Heritage Park.

A second impetus will be the completion of the Coast Guard Museum. Normally, the building of such in

New London would have little effect on Groton Bank since there is a body of water separating the two. However, the concept of a Heritage Park connecting the historical assets in the area by water taxi has enormous potential both as a service to tourists and as an economic stimulus in Groton and the entire region.

With a landing dock already in place at the foot of Fort Street, we can foresee a multitude of visitors arriving by boat, taking the short walk up to Fort Griswold and then strolling down Thames St. to patronize shops, restaurants and museums. Increased visitors to the area will, over time, spur additional retail development which will attract more visitors and create a virtuous cycle of economic growth.

Although we do not know what the final report of the Yale Urban Design Workshop will incorporate, we suspect it will recommend forms of logistical and cosmetic upgrades and shoreline cleanup, to make visitation to our side far more compelling.

In conclusion, we feel the Thames River Heritage Park will be a catalyst for cultural and educational initiatives, attract incremental visitors to the area, spark retail development and help initiate a renaissance of the Groton river front.

Will F. Smith

Very truly yours,

Ol Vdarf

The Groton Business Association

Al Valente Susan Bailey Bill Smith

Sunt Baily



City of New London

Office of the City Council 181 State Street • New London, CT 06320 • Phone (860) 447-5202

October 10, 2014

Heritage Park Steering Committee c/o President Hali Keeler Avery-Copp House 154 Thames Street Groton, CT 06340

Dear President Keeler:

I am writing on behalf of the New London City Council to express our support for the development of the Thames River Heritage Park. With the expected arrival of the Coast Guard Museum to downtown New London in 2017, and in anticipation of the number of visitors that this will bring to the region, we feel this is an opportune time to develop the park.

The area around the Thames River and surrounding communities is rich in historical sites, from Fort Trumbull State Park to Fort Griswold Battlefield State Park and the Submarine Force Museum, and soon the National Coast Guard Museum. Thames River Heritage Park would connect all of the areas together and provide a central point for visitors and a boom to tourism and economic development for surrounding communities.

We are excited at the prospect of development of the park and look forward to seeing it come to fruition. If we can be of any assistance, please feel free to contact me at your convenience.

Sincerely,

Wade A. Hyslop, Jr.

President, New London City Council



June 23, 2014

Ms. Penny Parsekian Development, Communications & Special Projects Avery-Copp House 154 Thames Street Groton, CT 06340

RE: Letter of Support for Heritage Park Initiative

Dear Penny,

I write to endorse and show support for the Heritage Park initiative in the Thames River estuary.

The faculty, staff, and students at the University of Connecticut Avery Point in Groton could take advantage of the links the initiative would create. Though we are a commuter campus, some of our students live together in off-site apartments in Groton and at Mitchell College. These students could take advantage of the attractions that would be linked and advertised, thus expanding their participation in local maritime, historic, and social events and venues.

As UConn's marine and maritime campus, our faculty would also appreciate the increased access and connectivity to marine and maritime historic and research sites and opportunities.

We appreciate the efforts of the Avery-Copp House and members of the Thames River Heritage Park Steering Committee to link points of interest along the Thames River. We give our support to the Committee as it goes forward.

Sincerely,

Michael A. Alfultis

Campus Director 860-405-9010

michael.alfultis@uconn.edu



THE CITY OF GROTON

Mayor Marian Galbraith 295 Meridian Street, Groton, CT 06340 (860) 446-4103 (860) 445-4058 FAX

March 12, 2014

Ms. Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

The City Council of the City of Groton would like to endorse the Thames River Heritage Park project being developed by the Yale Urban Design Workshop under the auspices of the Avery-Copp House.

Yale presented its preliminary concepts for the park in Council Chambers to the Community & Economic Development Committee and other town leaders in December. As we understand it, the park, featuring water shuttles to connect both sides of the river, would create a heritage based educational and recreational attraction linking existing and planned cultural resources in New London and Groton. The state has made a considerable investment in the park in terms of passing enabling legislation, the allocation of funds, and installation of infrastructure. The updated park concept presents an opportunity to capitalize on this investment, boost tourism and stimulate economic development.

The City has long recognized the development potential of the Thames Street area, which borders the Thames River in the City of Groton. There is enormous potential for the development of small businesses and the attraction of local visitors. We are all the more supportive of this project since the City of Groton and Town of Groton are also making a sizable investment in the Thames Street commercial area. These investments include

- A bond authorization of over \$6 million by the Town of Groton to reconstruct the street including safe pedestrian walkways. This project is scheduled to be completed in 2014.
- An investment by the City of approximately \$1.5 million for the purchase of
 - o property on Thames Street to provide for a passive recreation area and, eventually, the reconstruction of a pier,
 - o an historic home which is recognized as having significant historic importance, and
 - o land for a small municipal parking lot.
- A year-long effort by the City to establish a plan for the economic development of two small commercial areas in the City, one of which is the Thames Street area. This report was recently completed and delivered to the City Council.

The park will leverage this investment and help provide the foot traffic needed to revitalize this area. This revitalization will promote the creation of small businesses and the enhanced use of cultural assets on both sides of the river. The park will provide a framework for development compatible with the region's considerable historic assets and pull the region together so that both sides of the river will benefit from the state's investment in the planned US Coast Guard Museum. We would like to see the park project move forward.

The Avery-Copp House is to be commended for its efforts to bring this project back to life. Please keep us advised of progress.

Sincerely,

Marian Galbraith

Connecticut Maritime Coalition



December 16, 2013

Priscilla Wells, President Avery-Copp House 154 Thames St. Groton, CT 06320

Dear Priscilla,

This letter is to inform you that the Board of Directors of the Connecticut Maritime Coalition, Inc. would like to express support for the Thames River Heritage Park proposal presented at our December Board meeting.

As we understand it, the park, featuring water shuttles to connect both sides of the river, would create a heritage based educational and recreational attraction linking existing and planned cultural resources in New London and Groton. The park concept presents an opportunity for the state to capitalize on its investment, boost tourism and stimulate economic development.

As an organization that strives to serve as the linchpin between maritime businesses and policy makers, the CMC has an interest in such proposals. We aim to grow maritime businesses in the state and maintain their competitiveness, but our approach to economic growth is holistic. We are aware that our success lies with the preservation of our coastal environment and quality of life. The park, with its water shuttles and historic and maritime focus, aligns well with our mission.

Thank you for informing us about this important project. Please keep us advised of progress.

Sincerely,

David E. Pohorylo

Chairman

Cc: Board of Directors



Linking Long Island and New England for over 35 Years

April 18, 2014

Ms. Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

Having had the opportunity to meet and review the plans for the Thames River Heritage Park project with Senator Andrew Maynard, I am writing to endorse the project.

We understand that the plans for the park will feature water shuttles connecting both sides of the Thames creating a heritage based educational and recreational attraction linking existing and planned cultural resources in New London and Groton. The park concept presents an opportunity for the State to capitalize on its investment, boost tourism and stimulate economic development, all of which aligns well with our business goals.

As a business that strives to provide the highest level of service to our passengers traveling between Long Island and New England, Cross Sound Ferry welcomes the opportunity to expose our service to more potential passengers. We believe the park is especially important in light of the opening of the planned National Coast Guard Museum as it would provide a regional framework for such amenities as visitor parking.

Although our aim is to grow our businesses, we are well aware that our success lies with the preservation of our coastal environment and a good quality of life. The park, with its water shuttles and historic and maritime focus, is a needed enhancement to our region.

The Avery-Copp House is to be commended for its efforts to see this project through. Please keep us advised of progress.

Sincerely,

ohn Wronowski

President

Cc: Hon. Andrew Maynard

Hon. Elissa Wright

2 Ferry Street, New London, CT 06320 Phone (860) 443-7394 Fax (860) 440-3492 www.longislandferry.com

Connecticut Landmarks



255 Main Street 4th floor

Hartford, CT 06106

p: 860-247-8996 f: 860-249-4907

ctlandmarks.org

February 5, 2014

Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

We are writing in support of the Thames River Heritage Park proposal. Having reviewed the preliminary materials, we understand that the park would create a heritage-based educational and recreational attraction, linking existing and planned cultural resources in New London and Groton and using water shuttles to connect both sides of the river.

The state has made a considerable investment in the park in terms of passing enabling legislation, the allocation of funds, and installation of infrastructure. Connecticut Landmarks' property in New London, the Hempsted Houses, stands to benefit from the creation of a destination that will help to attract both residents and tourists. We would like to see the park project move forward.

The mission of Connecticut Landmarks is to inspire interest and encourage learning about the American past by preserving historic properties, collections and stories and presenting programs that meaningfully engage the public and our communities. As a community and regional educational resource, we are particularly interested in proposals that underscore the educational potential of the area's rich history.

We are well aware of the benefits of collaborating with other nonprofits to achieve greater impact in programming, marketing and fundraising. The park will provide a framework for development compatible with the region's considerable historic assets, helping to make each individual historic site more vibrant as part of a regional whole.

Thank you for inviting us to join you in this exciting endeavor and please keep us informed of progress.

Sincerely,

Executive Director

Connecticut Landmarks

Barbara A. Nagy Site Administrator The Hempsted Houses

AMASA DAY HOUSE On the Green Moodus, CT 06469 860-247-8996

BELLAMY-FERRIDAY HOUSE & GARDEN 9 Main Street North Bethlehem, CT 06751 203-266-7596

BUTLER-MCGOOK HOUSE & GARDEN & MAIN STREET HISTORY CENTER 396 Main Street Hartford, CT 06103 860-522-1806

BUTTOLPH-WILLIAMS HOUSE 249 Broad Street Wethersfield, CT 06109 860-529-0460

ISHAM-TERRY HOUSE 211 High Street Hartford, CT 06103 860-247-8996

NATHAN HALE HOMESTEAD 2299 South Street Coventry, CT 06238 860-742-6917

PHELPS-HATHEWAY HOUSE & GARDEN 55 South Main Street Suffield, CT 06078 860-668-0055

HEMPSTED HOUSES 11 Hempsted Street New London, CT 06320 860-443-7949



STATE OF CONNECTICUT

DEPARTMENT OF TRANSPORTATION

CONNECTICUT MARITIME COMMISSION

2800 Berlin Turnpike Newington, CT 06131 (860) 594-2550



November 19, 2014

Thames River Heritage Park Steering Committee c/o Avery-Copp House 154 Thames Street Groton, CT 06340

As Chairman of the Connecticut Maritime Commission I have been authorized to express the Commission's full support for the creation of the Thames River Heritage Park (TRHP), a concept dating back to 1987. The TRHP is not a mere plan to increase tourism to the southeast region of Connecticut but a framework for regional transportation and economic development that would incorporate cultural, educational and environmental initiatives.

As a network of people, communities, institutions, sites and stories the TRHP would connect the historic waterfront and natural landscape of the Thames River from its headland in Norwich to its mouth at Long Island Sound. Access to the waterfront would be improved through the creation and connection of walking paths, bicycle paths and water taxi services to existing historic sites like the Fort Griswold Monument and future attractions like the National Coast Guard Museum.

What is needed to move the development of the TRHP forward is focused action by the General Assembly and the cognizant state agencies. The Commission encourages the cognizant state agencies to create an implementation plan that would include an aggressive timeline and cost estimate so that funds can be provided by the General Assembly to implement the plan.

Taking over 27 years from inception to now does not bode well. Any and all action necessary to make the concept of the TRHP a reality needs to be taken immediately.

Sincerely,

Joseph A. Riccio, Jr.

Chairman



Groton Historical Society

"Helping to preserve the history of Groton, Connecticut"

March 14, 2014

Hali Keeler President Avery-Copp House 154 Thames Street Groton, CT 06340

Dear Ms. Keeler,

On behalf of the Groton Historical Society, I write this letter to strongly support the proposed Thames River Heritage Park. For years the State of Connecticut has considered and put forth efforts to have this project come to fruition. Interest in this project has grown considerably over the past few years and funding to complete this park can be considered nothing less than an investment in Connecticut's "past, present and future" historical assets.

The Town of Groton and the City of New London are extremely rich in history. The Revolutionary forts, maritime museums and historical houses located on both sides of the River are of great historical significance to not only the local communities but also to the State of Connecticut. The proposed Thames River Heritage Park project will provide easy access to these historical sites by the thousands of tourists who visit southeastern Connecticut every year.

Our Society encourages the State of Connecticut to approve the necessary legislative actions to enable the investments to ensure that this project is completed.

The Groton Historical Society will continue to work in collaboration with the Avery-Copp House and other local and state historical organizations in their efforts to see this project completed.

Sincerely,

James L. Streeter

President



TOWN OF GROTON

OFFICE OF THE MAYOR

RITA SCHMIDT

MAYOR

RSCHMIDT@GROTON-CT.GOV

45 FORT HILL ROAD, GROTON, CONNECTICUT 06340
TELEPHONE (860) 441-6630 FAX (860) 441-6638
www.groton-ct.gov

March 24, 2014

Ms. Hali Keeler, President Avery-Copp House 154 Thames Street Groton, CT 06340

Dear Ms. Keeler and Commissioner Rob Klee:

The Groton Town Council voted on March 18, 2014, to endorse the concept of the Thames River Heritage Park Project being developed by the Yale Urban Design Workshop under the auspices of the Avery-Copp House.

Yale presented its preliminary concepts for the park to Mark R. Oefinger, Town Manager, AICP, and Kristin Clarke, Economic Development Specialist, and again at the public meeting in the City of Groton in November. As we understand it, the park, featuring water shuttles to connect both sides of the river, would create a heritage-based educational and recreational attraction linking existing and planned cultural resources in New London and Groton. The state has made a considerable investment in the park in terms of passing enabling legislation, allocating funds, and installing infrastructure. The updated park concept presents an opportunity to capitalize on this investment, boost tourism and stimulate economic development.

Voters passed a \$6.37 million bond referendum in May 2011 to reconstruct Thames Street. The Town is eager to capitalize on its investment in this commercial corridor. The park will leverage this expenditure and help provide the foot traffic needed to revitalize the area. In addition, the park will provide a framework for development compatible with the region's considerable historic assets and pull the region together so that both sides of the river will benefit from the state's investment in the planned United States Coast Guard Museum. We would like to see the park project move forward.

The Avery-Copp House is to be commended for its efforts to bring this project back to life. Please keep us advised of progress.

Sincerely,

Rita Schmidt

Eta m. Schmar

Mayor

January 24, 2014

Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

This letter is to inform you that the Board of Trustees of the Lyman Allyn Art Museum voted to support the Thames River Heritage Park proposal presented at our January Board meeting.

As we understand it, the park would create a heritage based educational and recreational attraction, linking existing and planned cultural resources in New London and Groton and using water shuttles to connect both sides of the river. The state has already made a considerable investment in the park in terms of passing enabling legislation, the allocation of funds, and installation of infrastructure. We would like to see the park project move forward.

The Lyman Allyn stands to benefit from the creation of a destination that will attract both residents and tourists to our area. As a community and regional educational resource, we are particularly interested in proposals that promote educational programs. We also see the potential benefit in joining forces with area nonprofits to take advantage of joint marketing, programming, grant fundraising and other opportunities that create efficiencies.

Thank you for informing us about this important project. Please keep us advised of progress.

Sincerely, Polly Herrul Polly Memill, President Board of Trustees





April 28, 2014

Penny Parsekian
Development, Communications & Special Projects
Avery Copp Museum
154 Thames Street
Groton, CT 06340

Dear Ms. Parsekian:

I write to express the strong support of Mitchell College for the Heritage Park in the Thames Estuary.

As a regional citizen of southeastern Connecticut, Mitchell College applauds the efforts of the many stakeholders in the Park project as a way to improve access to the area's many attractions and historical treasure. We also see for the College

- Increased likelihood of alliances with our colleagues at the University of Connecticut at Avery Point because of easier transportation between Groton and New London;
- New venues for our hospitality students;
- Greater attractiveness of Mitchell with an expanded 'playground' for our students.

Juhoski

Strategically, we appear to be the southernmost point in this plan on the west side of the Thames River. As the River plays a role in the life and culture of the College, we plan to do what we can to advance the Heritage Park.

Cordially,

Mary Ellen Jukoski, Ed.D.

President

ΓM

Stephen C. White President

December 22, 2014

Thames River Heritage Park Steering Committee c/o Avery Copp House 154 Thames Street Groton, CT 06340

It is my pleasure to offer this letter of support and enthusiasm for the Thames River Heritage Park (TRHP). Maritime heritage is a concept important to so many of us, and particularly a maritime museum like Mystic Seaport. One of the challenges we face is how to provide access to our maritime assets and to show the public these assets are relevant. Our nation's maritime heritage is connected by waterways like the Thames River, and the vision for TRHP celebrates our local heritage.

The concept of connection is also important as this community rallies around the concept of TRHP. What could be better than to have the Thames River as a focal point and as a primary connector to various sites along the river that define a large portion of New London County? Mystic Seaport, while not exactly within the TRHP, sees the development of same as crucial to the general understanding of our maritime roots in southeastern Connecticut.

We strongly support the creation of TRHP, and we join others in offering support for the plan and encouraging those with the power to make decisions to support it as well. The experiment last September with the water taxi was a great success, and it demonstrates that the community is hungry to learn more about its own heritage if we can make it enjoyable, meaningful, and safe.

Sincerely.

Steve White

SCW:mh



NATIONAL COAST GUARD MUSEUM ASSOCIATION, INC.

BOARD OF DIRECTORS

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Charles Gibson

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MCPOCG Vincent W. Patton USCG (Ret.)

239 BANK STREET NEW LONDON, CT 06320

PHONE: 860-443-4200 FAX: 860-443-0354 December 19, 2014

Thames River Heritage Park Steering Committee c/o Avery-Copp House 154 Thames Street Groton, CT 06340

As Treasurer of the National Coast Guard Museum Association, Inc. I write in full support for the creation of the Thames River Heritage Park. As we are all fully aware, this is an initiative that dates back almost four decades. It seems that there are now enough entities and fully restored sites on both sides of the Thames River that the existence of a Heritage Park concept can now become a reality.

And with the "coming soon" of the National Coast Guard Museum, it is now an appropriate time to ratchet up the efforts of all concerned to support an in water taxi or ferry service to connect up all the attractions and historic sites that exist on both sides of the river. I would also express the opinion that such a ferry system would link Groton and New London in so many ways, which hereto for have not really existed.

The Museum Board encourages State agencies and the Legislature to create an implementation plan that would include an aggressive timeline and cost estimated so that funds can be provided by the General Assembly to implement such a plan.

On a final note, it is hoped that a second effort will be made to have some sort of water taxi service in place for the summer of 2015 that has been designated as COAST GUARD SUMMER 2015 by Governor Malloy. Having such a system in place albeit a temporary one would do much to help tourism efforts in SECT for this very significant summer.

Sincerely.

John S. Johnson TREASURER

The National Coast Guard Association is a private non-profit organization dedicated to the preservation and promotion of the United States Coast Guard history and tradition.



A non-profit corporation to promote the preservation and development of the entire urban environment of New London, Connecticut, including significant individual structures, streetscapes, neighborhoods and open spaces.

49 Washington Street, P.O. Box 1134, New London, CT 06320 • 860.442.0003 • www.newlondonlandmarks.org

April 14, 2014

Hali Keeler, President Avery-Copp House 154 Thames Street Groton, CT 06340

Dear Hali,

New London Landmarks, a historic preservation organization, is pleased to send this letter of support for the proposed project of the Thames River Heritage Park.

As we understand, the plans for this project would link existing historical and cultural resources in New London and Groton from both sides of the river. We also understand that the state has already made an investment in the park in passing enabling legislation, the allocation of funds, and installation of infrastructure. New London Landmarks would like to see this project move forward.

As an organization that strives to preserve our architectural resources, this project would attract visitors and residents to the region. The partnership of the cities will create a strong, unified, local stewardship of the areas cherished historical landmarks.

New London Landmarks endorses this project and encourages you to support the Thames River Heritage Park.

Sincerely,

Constance Kristofik

Constance Knistople

Executive Director

NEW LONDON COUNTY HISTORICAL SOCIETY

16 April 2014

Hali Keeler, President Avery-Copp House 154 Thames Street Groton, CT 06340

Dear Ms. Keeler,

Thank you for taking the initiative of inviting the Yale Urban Design Workshop to help re-envision a regional approach to sharing the rich history of the Thames River harbor. The extensive research and community interviews they conducted have been used to fashion a new look at an idea whose time has perhaps finally come. Revitalizing the Thames Maritime Heritage Park concept is a brilliant means to move forward.

Now that the United States Coast Guard Museum is becoming a reality in New London we have an anchor that can truly make all that we have a destination. The Thames Maritime Heritage Park, with water transportation connecting the various heritage nodes, will enable a sharing of all of our treasures and will create a framework for visiting a wide spectrum of offerings. Instead of a two-hour visit to the Coast Guard Museum we can now offer a two-day experience linking the colonial, Revolutionary War, whaling, navy, shipbuilding (... and on and on) past with the present.

The excellent harbor provided by the Thames River has always been the primary driver for our regional economy; allowing people to experience our history by being on the water is key. Of course it will take a considerable amount of logistical support to make smooth and easy transitions between land and water transport, but the public-private partnership outlined in the YUDW plans can make it happen.

We hope for success for your request for support from the State for this effort. The initial Thames Heritage Park funds, already expended, have helped to create the Parade Plaza as a heritage and community focal point for the city of New London. The regional aspect of the plan hit too many roadblocks ten years ago, but now is an ideal time to move forward.

We look forward to partnering with you in this effort. As the oldest historical organization in eastern Connecticut we have some wonderful resources – both to bring to the table with our partners, as well as to share with the public. We would benefit from presenting our treasures as part of a more integrated interpretive story. Please call upon us to help, and keep us informed of the progress.

Sincerely,

Edward D. Baker Executive Director

Shul D 3.h

STATE OF CONNECTICUT

OFFICE OF MILITARY AFFAIRS

April 18, 2014

Ms. Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

I'm happy to provide this letter of support for the Thames River Maritime Heritage Park proposed in Southeastern Connecticut. I have been briefed on the project and believe it would be a tremendous attraction connecting the many well-established venues we have available on both banks of the Thames River.

For its legendary support in the Revolutionary War, President George Washington called Connecticut the *Provisions State*. From the beginning of America's democracy, Connecticut has played a key role in producing the diverse and highest quality human and physical resources for our nation's defense.

In 1794, after the Continental Congress decided to create a United States Navy, an expedition sailed from New London, to retrieve live oak, the hardest wood available, to build America's first warships at several shipyards along the east coast. These ships were not modified merchant vessels. They were designed from the keel up to be warships. One of them, USS CONSTITUTION, remains the oldest commissioned warship in the world.

The naval base in Groton was originally a Naval Yard and Storage Depot established in 1868. It was built on land donated by the people of Connecticut. The State Legislature provided \$15,000 and the City of New London appropriated \$75,000 for the purchase of land on the east bank of the Thames River in the New London harbor. In 1916 the base was designated the nation's first Naval Submarine Base and is home of the Submarine School, Submarine Force Museum and Historic Ship NAUTILUS.

The first land-based campus of the Coast Guard Academy was established at Fort Trumbull in 1910 and then moved to land donated by the City of New London in 1915. The Coast Guard Academy is the single officer accession source of all commissioned officers for the U.S. Coast Guard. The men and women of the Coast Guard serve at stations ashore and aboard cutters deployed throughout the U.S. and in every ocean. And the Barque EAGLE, America's Tall Ship, has become a prestigious iconic fixture on the Thames River at historic Fort Trumbull.

Since the first days of our democracy, Connecticut's defense manufacturing industry has continued without interruption. The ships, submarines, aircraft, jet engines, helicopters, firearms and advanced weapon systems built in Connecticut reflect our state's continuous innovation and highly skilled workforce. Connecticut's massive defense industries, like General Dynamic's Electric Boat on the Thames, produce billions of dollars in economic activity throughout the state, in large and small businesses in virtually every municipality.

These great stories of Connecticut's maritime history, as it relates to our sea services and defense manufacturing, should be preserved and celebrated. I can't image a better way to tell our maritime military story than on the water where that marvelous history was made. And the National Coast Guard Museum, to be built on the waterfront in New London, could serve as a grand centerpiece and gateway to all we have to offer on the shores of the Thames River.

If my office can be of assistance to you as you advance this project, please call on me anytime.

I thank you for your personal leadership and enthusiasm in this endeavor.

Sincerely,

Robert T. Ross

Executive Director

Cc:

Mr. Robert Klee, Commissioner, CT Dept. of Energy & Environmental Protection

Mr. James Redeker, Commissioner, CT Dept. of Transportation

Ms. Catherine Smith, Commissioner, CT Dept. of Economic & Community Development

Mr. Kip Bergstrom, Deputy Commissioner, CT Dept. of Economic & Community Development

Rear Admiral Sandra Stosz, Superintendant, U.S. Coast Guard Academy

Captain Carl Lahti, Commanding Officer, U.S. Naval Submarine Base New London

Mr. James Butler, Executive Director, Southeastern CT Council of Governments

Ms. Wendy Bury, Executive Director, Southeastern CT Cultural Coalition

Ms. Penny Parsekian, Avery-Copp House



ATTORNEYS AT LAW

March 4, 2014

LINDA L. MARIANI* STEPHEN E. RECK**

Pequot Tribal Court

*also admitted in MA, DC & Mohegan Tribal Court **also admitted in Mashantucket

TEL (860) 443-5023 FAX (860) 443-8897

EMAIL: info@marianireck.com

Ms. Hali Keeler, President Avery-Copp House 154 Thames St. Groton, CT 06340

Dear Ms. Keeler,

Having had the opportunity to meet with the Yale Urban Design Workshop and review the plans for the Thames River Heritage Park project, I am writing to endorse the project with the full support of the RCDA Board of Directors.

As we understand it, the park, featuring water shuttles to connect both sides of the river, would create a heritage based educational and recreational attraction linking existing and planned cultural resources in New London and Groton. The state has made a considerable investment in the park in terms of passing enabling legislation, the allocation of funds, and installation of infrastructure. The park concept presents an opportunity to capitalize on this investment, boost tourism and stimulate economic development.

As a development association seeking developers for projects to complement and support the ongoing redevelopment and revitalization of the area surrounding Fort Trumbull, as well as the nearby downtown Historic Waterfront District, we believe the Heritage Park will enhance our efforts to attract high quality bids. The park will also provide a framework for development compatible with the region's considerable historic assets and bring attention to our region as a whole. We would like to see the park project move forward.

The Avery-Copp House is to be commended for its efforts to see this project through. Please keep us advised of progress.

Sincerely

Renaissance City Development Company, Inc.

LLM/mee

SOUTHEASTERN CONNECTICUT COUNCIL OF GOVERNMENTS 5 Connecticut Avenue, Norwich, Connecticut 06360

(860) 889-2324/Fax: (860) 889-1222/E-Mail: office@seccog.org

23 April 2014

Hali Keeler, President Avery-Copp House 154 Thames Street Groton, CT 06340

RE: Letter of Support for Thames River Maritime Heritage Park

Dear Ms. Keeler:

I am writing to express my support for the proposed Thames River Heritage Park that would incorporate and link the historic sites of Fort Griswold and the Historic Ship Nautilus and Submarine Force Library Museum in Groton and Fort Trumbull in New London. In addition, the proposed United States Coast Guard Museum in New London would become an important attraction in this heritage park.

This past fall I attended a presentation given by the Avery-Copp Museum and their consultant the Yale Urban Design Workshop, where this project so long in the making was narratively and visually brought to life. The stakeholders in attendance were enthusiastically supportive of the plans as proposed, and are committed to assisting in seeing this vision become a reality.

The creation of the proposed Thames River Heritage Park is consistent with many of the goals of the Southeastern Connecticut Council of Government's (SCCOG) 2007 Regional Plan of Conservation and Development, including the need to protect the region's historic resources and the promotion of cultural tourism. In addition, the development of a Heritage Park is recommended as an action item in the region's 2011 Comprehensive Economic Development Strategy (CEDS), adopted by both the SCCOG and the region's economic development organization, the Southeastern Connecticut Enterprise Region (seCTer).

I am appreciative of the Avery Copp Museum's leadership in promoting the creation of the Thames River Maritime Heritage Park. Please let me know if the Southeastern Connecticut Council of Governments or its staff can be of assistance in your efforts to implement this project so important to southeastern Connecticut.

Thank you for this opportunity to comment.

James S. Butler, AICP
Executive Director



SouthEastern Connecticut Enterprise Region

125 Eugene O'Neill Drive , Suite 309, New London, Connecticut 06320 Telephone: 1-888-6-SECTER (888-673-2837) or 860-437-4659 Facsimile: 860-437-4662 • E-mail: secter@secter.org

15 April 2014

Ms. Hali Keeler President Avery – Copp House 154 Thames Street Groton, CT 06340

Dear Ms. Keeler,

The Southeastern CT Enterprise Region (seCTer) is very pleased that the Avery-Copp House has taken the lead in reviving plans for a Thames River Heritage Park (TRHP) to encompass the cities of New London and Groton, and the Town of Groton. We are in total support of this project, which has long been a goal of the Heritage, Tourism and Economic Development organizations of southeastern CT, including seCTer.

In the 2004 Regional Comprehensive Economic Development Strategy (CEDS), prepared by seCTer and the southeastern CT Council of Governments (SCCOG), the development of the Thames River Maritime Heritage Park was considered a High Priority Project for the region, to include the design and development of signage, self-guided walking and driving tours, docks for tour boats and water taxis, and other infrastructure. The Town of Groton's Economic Development Strategy of 2006 likewise identified the park and its components as a vital project for the Town and City of Groton. This plan also identified the importance developing the infrastructure to successfully integrate and link the historic sites on both sides of the Thames River.

Due to the efforts of the previous planning group for the TRHP, some infrastructure was constructed, including new public rest rooms at Ft. Griswold in Groton, and a dock at the foot of Ft. Street in Groton. In addition, efforts to secure a location for a public docking facility at the Nautilus Museum were well underway. Your recent efforts to build upon this earlier work are very much appreciated and supported. In 2010 seCTer prepared an updated CEDS which again identified the need to "foster more heritage tourism in the region." Among projects identified as important in forwarding this goal were to improve signage for visitors, to develop "heritage trails" attractive to tourists and to foster a sense of place in residents, to invest in Thames River sightseeing and/or ferry service, and to develop new and improved recreational opportunities on the Thames River. Your plans are consistent with the goals of the CEDS relative to Heritage Tourism and Regional Economic Development, particularly as applicable to small businesses.

We are confident that your proposal will foster increased interest in the establishment of the Thames River Heritage Park, and will forward plans for both the accompanying infrastructure and for the shared commitment of the region's historic sites including, but not limited to, the Avery – Copp House, Forts Trumbull and Griswold, the Custom House, Shaw Mansion, Hempstead Houses and Nautilus Museum. An increase in visitation, both by tourists and by New London County AND Connecticut Residents, can only positively impact the economy of our region and increase the pride of place among our residents.

Please let us know if there is any action that seCTer can undertake to assist you in moving this most worthwhile project forward.

csmockoneic

Sincerely,

C. Stephen MacKenzie

Executive Director -- seCTer

02 Water Taxi Demonstration Project Report

by Penny Parsekian, Avery-Copp House



Water Taxi Demonstration Project

for the proposed Thames River Heritage Park

When: Saturday & Sunday, September 6, 7, 13, 14, from 11 AM to 9 PM

Where: Connecting Groton Bank, New London Historic Waterfront District & Fort Trumbull State Park

Vessel: Liberty, 42 passenger, 2 crew open boat on loan from Mystic Seaport Museum

Operator: Cross Sound Ferry Services

Report: Submitted by Penny Parsekian, Chair, Heritage Park Steering Committee, December, 2014

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Temporary Landing Sign Actual size 22 X 48 Coroplast vinyl











Summary

During the first two weekends of September, 2014, the Thames River Heritage Park Steering Committee, an *ad hoc* committee of the Avery-Copp House Board of Directors, coordinated a water taxi demonstration project to test the viability of establishing a ferry service across the Thames River estuary as a key component of a future heritage park. The committee raised funds, worked with the SE CT Council of Governments to create a service agreement with Cross Sound Ferry, who offered to run the service, placed advertisements, coordinated signage, secured permission from the required agencies, secured a viable vessel from Mystic Seaport and filled 60 shifts of volunteers.

The demonstration and subsequent survey of passengers established a number of positive impacts from the service:

- Residents visited sites that they had never visited before.
- Visitors were drawn from outside the area to ride the water taxi and explore the area.
- Businesses on both sides of the river experienced sales increases. Residents of Groton crossed the river to New London to try new restaurants, and New London residents crossed the river to patronize Paul's Pasta and Ralph's Coffee Shop.
- The Avery-Copp House had the highest attendance in its history, 400 people, at an
 event it held during the second weekend of water taxi service. On the other hand,
 paid admission to Fort Trumbull was 98 the first weekend and 106 the second, not a
 noticeable increase from the prior few weekends, according to Park Supervisor Jon
 Lincoln, but the number of visitors to the grounds appeared to be higher than usual.
- People who do not own a boat were able to get out on the water and gain a new perspective of the region – its history and geography.
- An on-line survey following the demonstration project indicated that many passengers would use the service to get to Union Station, commute to work, shop, dine or attend classes.

The demonstration indicates that such a shuttle service should be considered for permanent status to stimulate economic development and activity and support existing heritage tourism in the region.

Liberty Water Taxi Saturday, September 6, 2014

City Pier				Fort Griswold				Fort Trumbull			
Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total
1100	0	24	24	1115	?	?	33	1130	?	?	29
1145	?	?	24	1200	?	?	23	1215	?	?	32
1230	?	?	12	1245	?	?	18	1300	?	?	2
1315	?	?	8	1330	?	?	11	1345	?	?	12
1400	?	?	42	1415	15	12	27	1430	16	3	19
1445	3	18	21	1500	11	21	32	1515	23	13	36
1530	15	11	26	1545	13	29	42	1600	30	8	38
1615	9	21	30	1630	7	19	26	1645	12	9	21
1700	5	11	16	1730*	5	10	15	1715*	26	16	42
1745	4	15	19	1800	19	5	24	1815	19	6	25
1830	9	0	9	1845	3	14	17	1900	11	0	11
1915	3	10	13	1930	5	10	15	1945	10	12	22
2000	16	2	18	2015	4	15	19	2030	1	0	1
2045	1	5	6	2100	0	0	0				
Total			268	Total			302	Total			290

^{*} reversed direction one trip for Ft. Griswold event

TOTAL FOR DAY

860

Liberty Water Taxi Sunday, September 7, 2014

City Pier				Fort Griswold				Fort Trumbull			
Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total
1100	0	6	6	1115	4	10	14	1130	11	16	27
1145	20	5	25	1200	19	16	35	1215	21	9	30
1230	0	ut of service	<u> </u>	1245	(out of service	e	1300	C	ut of service	<u> </u>
1315	0	ut of service	!	1330	(out of service	9	1345	C	ut of service	<u>.</u>
1345	0	19	19	1400	12	30	42	1415	36	5	41
1430	15	26	41	1445	20	22	42	1500	29	13	42
1515	25	16	41	1530	23	9	32	1545	22	20	42
1600	23	19	42	1615	16	26	42	1630	29	12	41
1645	30	12	42	1700	20	22	42	1715	30	10	40
1730	20	22	42	1745	23	13	36	1800	30	4	34
1815	4	16	20	1830	15	9	24	1845	8	10	18
1900	3	27	30	1915	2	18	20	1930	20	6	26
1945	13	15	28	2000	12	3	15	2015	4	7	11
2030	0	9	9	2045	0	0	0	2100	0	0	0
Total			345	Total			344	Total			352

TOTAL FOR DAY 1041

Liberty Water Taxi Saturday, September 13, 2014

City Pier				Fort Griswold				Fort Trumbull			
Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total
1100	0	16	16	1115	10	19	29	1130	21	5	26
1145	12	19	31	1200	12	29	41	1215	30	8	38
1230	3	29	32	1245	28	14	42	1300	39	3	42
1315	3	39	42	1330	26	16	42	1345	29	4	33
1400	3	39	42	1415	33	9	42	1430	30	12	42
1445	3	39	42	1500	24	18	42	1515	30	12	42
1530	0	42	42	1545	24	18	42	1600	31	11	42
1615	7	35	42	1630	33	9	42	1645	38	4	42
1700	4	27	31	1715	14	0	14	1730	С	ancelled Rai	า
1745	C	ancelled Rai	n	1800	C	ancelled Rai	n	1815	С	ancelled Rai	า
1830	C	ancelled Rai	n	1845	1845 cancelled Rain			1900 cancelled Ra			n
1915	C	ancelled Rai	n	1930	C	ancelled Rai	n	1945	С	ancelled Rai	า
2000	C	ancelled Rai	n	2015	C	ancelled Rai	n	2030	С	ancelled Rai	า
2045	C	ancelled Rai	n	2100	C	ancelled Rai	n				
Total			320	Total			336	Total			307

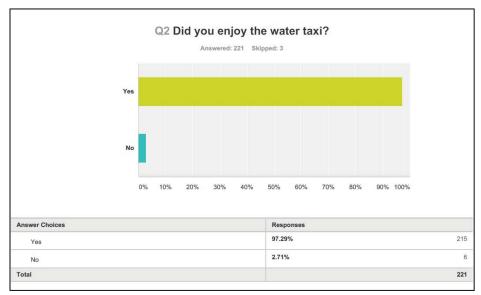
TOTAL FOR DAY 963

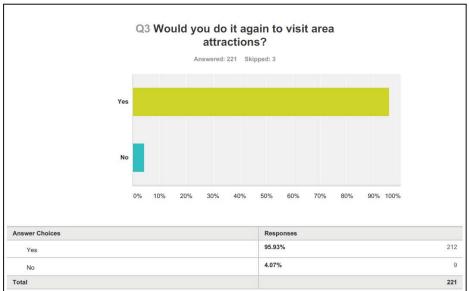
Liberty Water Taxi Sunday, September 14, 2014

City Pier				Fort Griswold				Fort Trumbull			
Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total	Departue	Pax stay	New pax	Total
1100		9	9	1115	8	18	26	1130	16	12	28
1145	8	16	24	1200	11	21	32	1215	22	8	30
1230	6	33	39	1245	6	34	40	1300	35	7	42
1315	25	17	42	1330	10	31	41	1345	27	15	42
1355	6	36	42	1405	0	3	3				
1410	0	42	42	1415	16	26	42	1430	36	6	42
1445	15	27	42	1500	14	28	42	1515	30	12	42
1530	14	28	42	1545	15	27	42	1600	32	10	42
1615	12	30	42	1630	15	27	42	1645	34	8	42
1700	18	18	36	1715	8	34	42	1730	30	12	42
1745	10	32	42	1800	20	22	42	1815	30	4	34
1830	4	16	20	1845	15	9	24	1900	8	10	18
1915	3	27	30	1930	2	18	20	1945	20	6	26
2000	13	15	28	2015	12	3	15	2030	4	7	11
2045	0	9	9	2100	0	0	0			0	
Total			489	Total			453	Total			441

TOTAL FOR DAY 1383

Water Taxi Demonstration Project On-line Survey Results





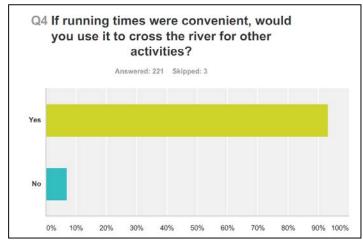
OVERALL

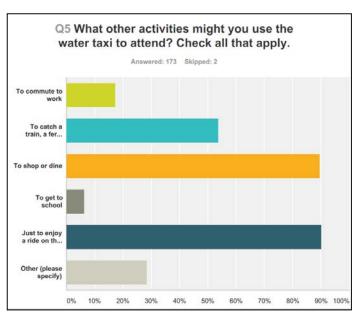
While 224 passengers responded to the survey, not all answered every question. The number of respondents can be seen under each question on the charts. The overall response rate to the survey was over 20 percent, assuming the total number of passengers was approximately 1000.

Estimating passenger counts is difficult due to the number of people embarking and disembarking at the three stops. The taxi was, on average, 73 percent full, with a carrying capacity of 42 passengers and two crew.

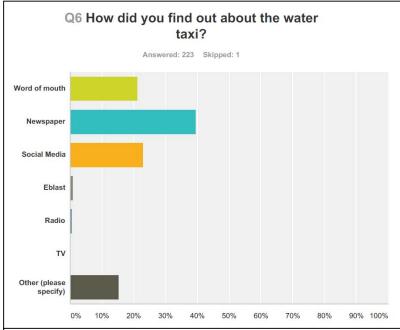
The survey was available on the Avery-Copp House website from September 6 to 21, 2014.

Responses were overwhelmingly positive and provided useful information for future service.





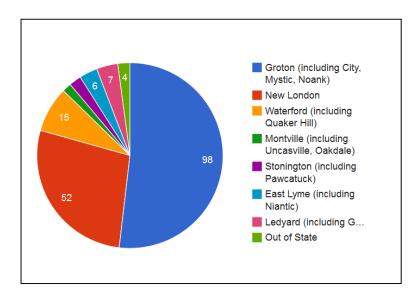
Water Taxi Demonstration Project On-line Survey Results



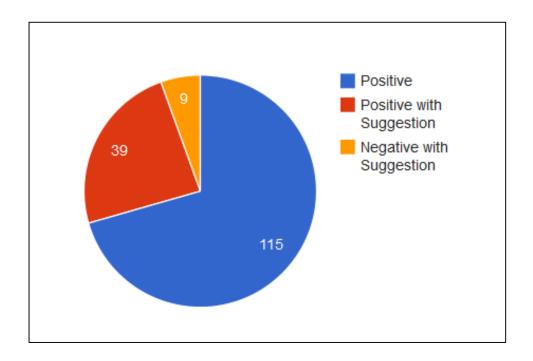
Regarding the 34 'Other' responses in the chart to the left, 21 of them belonged in one of the categories above, 7 were on committees associated with either the water taxi or an event happening that day, 4 discovered the water taxi by chance, and 2 discovered the water taxi by seeing the signs directing people to the taxi.

Answer Choices	Responses
Word of mouth	21.08% 47
Newspaper	39.46 % 88
Social Media	22.87% 51
Eblast	0.90% 2
Radio	0.45%
TV	0.00%
Other (please specify)	15.25% 34
Total	223

Where did the passengers come from?



Q7 Open ended comments



Summary of opened-ended comments

The positive comments had five key common denominators:

- 1. Praise for the operators and the volunteers/organizers
- 2. Recognition of the water taxi as a tourism/economic development asset
- 3. Mention as a good alternative to driving and finding parking etc.
- 4. Mention of doing things they had never or would not have otherwise done, such as visiting sites
- 5. General, unspecified support for the idea

The negative comments were mostly about wanting more than what was offered: more transportation to get up the hill in Groton, larger boat to avoid waiting in long lines, more promotion, more signage.

Email addresses provided

106 respondents provided email addresses indicating they wanted to be kept informed of progress on the Thames River Heritage Park. This represents 47 percent of respondents.

Thank you to Gerry Keeler for help with the open-ended questions.

Media & Promotion

Three-column, 10 inch ads ran in *The Day* immediately prior to the two weekends of service.





A network of supporters used their social media and media contacts to spread the word. The network included:

- The Garde Arts Center
- City of New London
- CT Office of Tourism
- CT OpSail
- Eastern CT Chamber
- Fishers Island Ferry
- New London Main Street
- Eastern CT Tourism District

Meeting with the Editorial Board

A small group of key individuals met with The Day editorial board on Sept. 2, 2014 to discuss the Heritage Park and water taxi and were encouraged by the response. *The Day* continues to closely follow park progress, including sending a reporter to Heritage Park Steering Committee meetings.

Headlines and links to stories (published in The Day, Aug. 22, 2014 through Nov. 12, 2014)

- 1 Four more groups join push for Thames River Heritage Park
- 2 Parsekian to speak on Heritage Park
- 3 Water taxi surveys tally up support
- 4 Gov. Malloy jumps on board with water taxi
- 5 Water taxi survey available through midnight Sunday
- 6 Committee takes next steps toward making Thames River Heritage Park a reality
- 7 Regional heritage park plan backers hope success translates to support
- 8 Water taxi makes a splash in New London, Groton
- 9 Dry run for water taxi planned this weekend on Thames River
- 10 Voila: A new state park
- 11 Community comes together to revive water taxi idea
- 12 New London-Groton water taxi to run on trial basis next month

Thames River Heritage Park Water Shuttle Demonstration Project Budget

OPERATING BUDGET

One-time Costs

LEASE	\$ -
TRANSIT TO/FROM NEW	
LONDON/MYSTIC	
BOARDING PLATFORMS 3@1500 each	\$ 4,500
INSURANCE	\$ 2,300
TOTAL ONE-TIME COST	\$ 6,800

Daily Costs

LABOR	\$ 1,820
FUEL AND CONSUMABLES	\$ 365
TOTAL DAILY COST	\$ 2,185
COST FOR FOUR DAYS	\$ 8,740

TOTAL OPERATING \$ 15,540

NOTES: All figures except labor are rough estimates. Labor is based on a 12 hour day, which equates to approximately 10 hours of operation.

MARKETING BUDGET

Signage at Ferry Stops	and directional signs
------------------------	-----------------------

3 signs @ \$300 each , waterproof	\$ 900.00
3 plexiglas holders for schedules @ 20 each	\$ 60.00
6 coreplast at \$27 each	\$ 162.00
Assembly	\$ 280.00
Shipping signage	\$ 50.00

Handouts

Advertising		
100	0 \$	60.00
Ferry Schedule Card with operating details		
1600 (See copy attached)	\$	290.00
Flyer on heritage park, 4/4 full bleed, 100#	gloss text	

Advertising

Print and on-line campaign with The Day	\$	800.00
TOTAL MARKETING COSTS	\$	2,602.00
GRAND TOTAL OPERATING & MARKETING	Ś	18.142.00

SOURCES OF FUNDS

\$ 18,000.00	
\$ 2,000.00	City of New London
\$ 3,000.00	City of Groton
\$ 500.00	Schooner Festival
\$ 2,500.00	DECD marketing
\$ 10,000.00	Anonymous donor

TOTAL